



The Commonwealth of Massachusetts  
**Office of Educational Quality and Accountability**

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Website [www.doe.mass.edu/sda/eqa](http://www.doe.mass.edu/sda/eqa)

Joseph Rappa  
Executive Director

March 19, 2007

Superintendent Mary Elizabeth Beach  
Ware Public School District  
P O Box 240  
Ware, MA 01082

Dear Superintendent Beach:

I am writing to formally notify you that the Educational Management Audit Council (EMAC), voted unanimously to accept the Ware EQA Examination Report 2002-2005 report as presented at its meeting of February 23, 2007.

The members of the Council recognize the district's leadership team for its efforts in meeting difficult challenges of terms of governance, educational reform and change in a district which has undergone several administrative changes. The Council expressed concern that the district had a wide range of management deficiencies for the period covered by the examination. Your presentation did a great deal to clarify more recent activities and events in the district. The members of the Council commend you on your initiatives especially in English Language Arts (ELA), and encourage you to continue your efforts, especially in the areas of math and special education. The Council looks forward to continued progress and improvement for all students in the Ware school system.

I am enclosing a copy of the final report with this letter. The report can also be viewed at [www.eqa.mass.edu](http://www.eqa.mass.edu). If you have questions, please do not hesitate to contact me at 617-727-2398.

Sincerely,

A handwritten signature in black ink, appearing to read "Joseph B. Rappa".

Joseph B. Rappa, Ed.D.  
Executive Director